

**Dubai Family Office Investment Summit**  
**4th Edition**



**Post-Summit Report**

Organized by **Epicon Capital Club**

Held at **The Ritz-Carlton JBR Dubai** | October 16, 2025

Host: **Radha Bhandari**, Managing Director, RB Strategic Management, UAE

The Dubai Family Office Summit, organized by

**Epicon Capital Club**, brought together global Family

Offices, Investors and Entrepreneurs to discuss the future of capital, technology and sustainability. The day featured high-level keynotes, strategic roundtables and collaborative dialogue on how private capital can drive innovation and purpose in the evolving economic landscape.

**Discussion Highlight: Digital Transformation in Family Offices**

**Led by Ayman Al Awadhi, Managing Director, The Corporate Group – UAE**

In his keynote address, Mr. Ayman Alawadhi emphasized the UAE's growing role as a global hub for Family Offices and sustainable investment. He highlighted Dubai's ecosystem as a bridge between established wealth and emerging innovation, offering a platform where regulatory foresight, entrepreneurship, and government support converge. Mr. Alawadhi encouraged family offices to embrace structured governance, strategic diversification, and responsible leadership to ensure long-term legacy and growth.

He underlined that **Digital Transformation is a journey, not a milestone**, and shared a seven-step roadmap for successful execution within family offices:

**1 Identify Your Objective** – Clarify whether your goal is to enhance client experience, optimize processes, or reduce operational costs.

**2 Focus on Customer Needs** – Integrate communication and relationship management into unified, accessible platforms.

**3 Establish New Processes** – Move beyond “business as usual.” Educate and align teams continuously.

**4 Choose Technology Wisely** – Align tech solutions with business goals, not trends or brand prestige.

**5 Restructure to Accommodate Change** – Embrace restructuring as a path to efficiency, not a threat.

**6 Execute in Phases** – Implement transformation in stages to ensure adaptability and risk control.

**7 Allow Space for Agility** – Conduct post-project reviews to learn, adjust, and refine continuously.

He concluded by affirming that **digital readiness defines competitiveness** and the NextGen's vision for purposeful innovation will guide Family Offices into a more transparent, agile and tech-empowered future.

## Roundtable Summaries

### 1# Blockchain, Web3 & Tokenization of Real Assets

Moderated by [Pascal De Keyser](#)

This roundtable united investors, entrepreneurs, and finance professionals to discuss how blockchain and tokenization are transforming investment frameworks for family offices. Participants presented ventures in real estate tokenization, AI-based compliance, and digital asset management.

While **liquidity and accessibility** were recognized as core benefits, participants emphasized that **regulatory clarity and cross-border harmonization** remain major challenges. The group concluded that once regulation, interoperability, and education align, tokenization will redefine global investment access, transparency, and efficiency.

## 2# The Rise of Artificial Intelligence: Opportunities & Challenges Across Industries

**Moderated by [Bonar Sihombing](#)**

This session gathered leaders from venture capital, academia, and technology to discuss how AI is reshaping industries, education, and ethics. Participants agreed that **AI amplifies human potential** but must remain under human moral oversight.

Key themes included responsible deployment, ethical guardrails, and education as tools for governance. The panel concluded that **AI should serve humanity, not replace it**, and that the next phase of innovation depends on critical thinking, accountability, and value-driven application.

## 3# Investing in Healthcare Innovation

**Moderated by [Sandra Spencer](#)**

This discussion examined how AI, data, and sustainability are revolutionizing healthcare in the UAE and globally. Dr. Andrey Perfiliev presented advances in **AI-enabled clinical infrastructure**, while investors such as **Omer Zabit (Shorooq Partners)** addressed the scalability challenges of healthcare startups.

Participants highlighted that while regulation lags behind technology, this gap presents fertile ground for innovation. The UAE's advanced infrastructure and openness to reform were cited as key enablers for **regional leadership in AI-driven, preventive healthcare ecosystems**.

## 4# Sustainability and Profitability

**Moderated by [Andrew J Cary](#)**

This session explored the evolving balance between profit and purpose through **conscious capitalism**. Discussions centered on **energy and water security, waste reduction, and food transparency**. Speakers such as **Dr. Samiullah Khan** and **Stefano Campagna** shared insights on integrating sustainability with profitability through lifecycle impact assessment and innovation.

The group agreed that **education, accountability, and cultural awareness** are vital to transforming sustainability from a moral stance into a measurable business advantage. The roundtable concluded that **profit and sustainability are not opposing forces**, but complementary pillars of a new, impact-oriented economy.

### **Closing Reflections**

The **Dubai Family Office Summit** reaffirmed Dubai's role as a global meeting point for **legacy capital and innovation**. From AI and healthcare to sustainability and digital transformation, every dialogue reflected a collective vision: **to build an ecosystem where investment creates purpose, technology empowers transparency and wealth drives positive change**.